

ESOP FEASIBILITY

THE TOP TEN THINGS TO KNOW

BEFORE DOING AN ESOP

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- I. Be realistic – Understand Shareholder Objectives
 - a) Not a panacea -- compare alternatives
 - b) Ask questions – understand motivations
 - c) Prepare for lack of understanding by many

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II. Get good advice

- a) Proper team – ask questions
- b) Understand strengths and experience of team members
- c) Understand expense of ESOP transaction

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III. Create business plan and financial projections

- a) Understand assumptions
- b) Prepare for due diligence request

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IV. Understand ESOP structuring alternatives

- a) 1042 vs. non-1042 transactions
- b) S Corp. vs. C Corp. status
- c) Common stock vs. convertible preferred
- d) Partial or 100% sale to the ESOP
- e) Management Incentive Plan

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V. Financing alternatives

- a) Availability of debt financing (i.e. senior, mezzanine, subordinated, etc.) or private equity financing
- b) Willingness to provide seller financing
- c) Ability to roll-over funds from other retirement plans

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VI. Understanding of company philosophy

- a) How will sale be viewed
- b) Importance of employee communications

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VII. Management succession planning

- a) Future management team

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VIII. Impact on other benefit plans

- a) Section 415 limitations
- b) Changes in other plans for cost considerations

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IX. Repurchase liability planning

- a) Composition of workforce
- b) Importance of ESOP plan design

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- X. Understand fiduciary responsibility
 - a) Inherent conflicts of interest
 - b) Internal vs. external trustee

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XI. Pick the right team

- a) Talk with the ESOP Association
- b) Get referrals
- c) Speak with other ESOP companies
- d) Need for feasibility consultant, trustee, valuation advisor, legal counsel, TPA